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7 **UNITED STATES BANKRUPTCY COURT**  
8 **FOR THE NORTHERN DISTRICT OF CALIFORNIA**

9 In re ) Case No. 03-51775 through 03-51778  
10 SONICBLUE INCORPORATED et al. ) Chapter 11  
11 Debtor. )  
12 \_\_\_\_\_)

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14 **REPLY BRIEF IN SUPPORT OF**  
**MOTION FOR LEAVE TO APPEAL**  
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1      **I. SUMMARY**

2            At issue here is self-dealing by a fiduciary: the Trustee's decision to award millions of dollars in  
 3 attorney's fees to his own law firm. *No case* has ever approved this. In this context, the rather esoteric  
 4 and ethereal contentions of the Opposition Briefs – the appeal cannot be considered because there are no  
 5 disputed legal questions or because it involves a mixed question of law and fact – are properly seen as  
 6 evasive and beside the point.

7            Self-dealing by a fiduciary on this grand scale is always wrong, but it is more transparently and  
 8 dramatically wrong in this case, where all of the problems have been caused by ethical lapses on the part  
 9 of bankruptcy fiduciaries and their law firms. Of all bankruptcy cases, this one should be the least  
 10 tolerant of ethical lapses by its Trustee.

11           There are only a handful of relevant considerations raised by this Motion, and apart from evasion  
 12 and indirection, none of them are seriously disputed.

14      **II. THE ISSUE IS SELF-DEALING BY A FIDUCIARY**

16           The law of trusts arose out of the common law, and was intended to impose the highest standards  
 17 of honesty and loyalty upon fiduciaries. A core principal is that a trustee is absolutely barred from  
 18 having a financial interest in the trust or its *res*. “Equity tolerates in bankruptcy trustees no interests  
 19 adverse to the trust. This is not because such interests are always corrupt, but because they are always  
 20 corrupting.” *Mosser v. Darrow*, 341 U.S. 267, 271, 71 S.Ct. 680, 682, 95 L.Ed 927 (1951).

22           Under the law of trusts, a trustee was categorically barred from hiring his own firm to perform  
 23 services for the trust: such conduct was considered “self-dealing” and was always absolutely prohibited.

24           *A trustee who hires his own professional firm to assist him cannot be a ‘disinterested  
 25 person’ who has no interests adverse to the estate.* Once the trustee’s firm is hired by the  
 26 estate, the trustee’s personal interests are implicated. At that point, the trustee’s  
 independence and disinterestedness are compromised by a potential conflict of interest.

27           (emphasis supplied) *In re Palm Coast, Matanza Shores Limited Partnership*, 101 F.3d 253 (2<sup>nd</sup> Cir.  
 28 1996).

1           **III. THE BANKRUPTCY CODE DOES NOT ENDORSE SELF-DEALING**

2           The Opposition Briefs suggest that, because Section 327(d) makes it possible for a trustee to hire  
 3 his own law firm, such self-dealing is broadly endorsed and approved by the Bankruptcy Code. *No case*  
 4 has adopted this contention.

5           Rather, *every case* has recognized the tension between Section 327(d) and core common law  
 6 principles respecting trustees – the duty of loyalty and the obligation to avoid self-dealing and  
 7 conflicting interests – and has recognized that the authorization contained in Section 327(d) must be  
 8 narrowly circumscribed and applied only to “special circumstances” and “exceptional cases”. The  
 9 statutory exception provided by Section 327(d) “must... be severely limited so as to prevent abuse and  
 10 the appearance of impropriety.” *In re Butler Industries, Inc.* 101 B.R. 194 (Bkrcty. C.D. Cal. 1989)  
 11 (rejecting employment) *aff’d* 114 B.R. 695 (C.D. Cal. 1990).

12          Whether the Bankruptcy Code broadly endorses self-dealing under Section 327(d), as the  
 13 Opposition Briefs suggest,<sup>1</sup> or permits it only in special circumstances and exceptional cases is the  
 14 controlling question of law that warrants granting leave to appeal in this case. The decisional law, cited  
 15 in the Opening Brief, is uniform and restrictive. Research has uncovered *no case*, on the other hand,  
 16 which treats Section 327(d) as a blanket exemption from the self-dealing prohibitions of the law of  
 17 trusts.

19           **IV. A BIG CASE IS NOT AN “EXCEPTIONAL CASE”**

21          As noted, decisional law stresses that a trustee should hire his own firm only in exceptional  
 22 cases. The two principal classes of “special circumstances” approved in the decisional law are very  
 23 small cases that could not support the expense of a lawyer who was new to the facts and circumstances  
 24 of the case, and “emergency cases”, in which if legal services are not performed immediately, the estate

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27          <sup>1</sup> U.S. Trustee’s Brief, 7:18-8:2; Trustee’s Brief, 8:18-9:7.  
 28

1 will suffer harm. In both cases, if the trustee does not hire his own firm, the estate will not receive  
 2 needed legal services, timely or at all.

3 By contrast, this is a case with \$80 million in cash on hand, and any law firm the Trustee  
 4 employs will enjoy millions of dollars in revenues. While the case may support a careful and exhaustive  
 5 investigation, Alston & Bird is not the only law firm that could conduct such an investigation. Quite the  
 6 contrary, dozens of “national” firms could perform these services, as the Trustee acknowledges;  
 7 Trustee’s Brief, 6:18-7:5; and so he is left to arguing that his own firm would prove nebulously more  
 8 efficient, and that he likes his partners the best. *Id.*

9  
 10 The decisional law does not accept a “smoother case administration” as an “exceptional  
 11 circumstance”; *Butler, supra*, 114 B.R. at 699. Rather, decisional law is focused on the common law of  
 12 trusts and the importance of preserving the actual and apparent propriety of the trustee’s administration.  
 13 As a consequence, it has developed almost a *per se* rule against permitting trustees to employ their own  
 14 firms in large cases, where there will always be the suspicion that the trustee’s decision was motivated  
 15 by financial gain.

16  
 17 The conduct of bankruptcy proceedings not only should be right but must seem right.  
 18 Even when litigation is likely to be the trustee’s chief responsibility, there must always be  
 19 doubt whether he can make a truly disinterested determination that his own firm, no  
 20 matter what its overall merit, is best qualified to be his counsel in the circumstances of  
 21 the particular case

22  
 23 *Knapp v. Seligson*, 316 F.2d. 164, 168 (2<sup>nd</sup> Cir. 1966); *In re Showcase Jewelry Design, Ltd.*, 166 B.R.  
 24 205, 206 (E.D.N.Y 1994). It bears repeating that research has uncovered *no case* in which a court  
 25 approved the appointment of the trustee’s own firm in a large case. Rather, decisional law views large  
 26 cases, where substantial fees will be earned, as the cases in which the Trustee’s actual and apparent  
 27 independence must be preserved by insisting on the appointment of independent counsel.

1           **V. REVIEW MUST BE NOW OR NEVER**

2           Most of the Opposition Briefs are focused on arguing that leave to appeal should not be granted  
 3 on hyper-technical grounds. Obviously, this is done out of the recognition that if the employment of  
 4 Alston & Bird is not reviewed now, as a practical matter it never will be reviewable. For this very  
 5 reason, as one of the cases often cited by the Trustee explains, review should be granted:  
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7           Were we to put off hearing [the] appeal... until after the entire bankruptcy proceeding,  
 8 allowing the possibility of an order returning this bankruptcy to its very beginning for a  
 9 second round, the concept of judicial efficiency would be effectively turned on its head.  
 Liberal finality considerations... are necessary because these orders cannot be  
 meaningfully postponed to the bankruptcy's conclusion.

10          Were we not to take jurisdiction at this juncture, no meaningful review... could  
 11 ever take place, as a practical matter. What we know as men and women we must never  
 12 forget as judges. Once bankruptcy reorganization has been completed after months or  
 13 years and after a plan of reorganization has been hammered out, it strains credulity to  
 14 suggest that a reviewing court would jettison years of bankruptcy infighting, compromise  
 and final determinations solely for the purpose of reversing [an appointment order] and  
 have the proceedings begin again from scratch. The practical reality is that unless an  
 appeal can be lodged now, there will never be a meaningful review....

15          In re Marvel Entm't Group, Inc., 140 F.3d. 463, 470-1 (3<sup>rd</sup> Cir. 1998)<sup>2</sup>. Here, too, if the Order is not  
 16 reviewed now, as a practical matter it never can be reviewed. The decision to grant leave to appeal is left  
 17 to this Court's discretion. 28 U.S.C. § 158(b); In re Roderick Timber Co. 185 B.R. 601, 604 (BAP 9th  
 18 Cir. 1995). The absence of a meaningful possibility of future review, coupled with the harm associated  
 19 with permitting self-dealing in a bankruptcy case such as this, constitutes good cause to grant leave to  
 20 appeal here.

27          The orders at issue in *Marvel*, about which the Third Circuit accepted appellate jurisdiction, appointed a  
 28 trustee and disqualified retention of his own firm as counsel based on an actual conflict of interest.

1           **VI. THE BANKRUPTCY COURT'S DECISION IS NOT ENTITLED TO DEFERENCE**

2           With respect, the Bankruptcy Court's short analysis provides no assistance.

3           The sole authority cited by the Bankruptcy Court, *In re Mandell*, 69 F.2d. 830, 831 (2<sup>nd</sup> Cir.  
4 1934), is inapt:<sup>3</sup> in *Mandell*, the trustee sought to employ a capable, disinterested, unrelated law firm  
5 with substantial background in the subject matter of the case, but citing a local rule, the District Court  
6 undertook to compel the trustee to hire a law firm the trustee did not know. While the decision does  
7 announce as a default rule that deference should be given to the trustee's choice of counsel, it does not  
8 address –at all – the matter at hand: what should be done when the trustee's choice of counsel is tainted  
9 by self-dealing?

10           Likewise, the Bankruptcy Court seems to have turned the test provided by the decisional law on  
11 its head. As noted, case law requires the Trustee to show "cause" for the appointment of his own firm as  
12 counsel in the form of "exceptional circumstances"; Opening Brief, 8:4 – 9:18. Instead, the Bankruptcy  
13 Court apparently placed the burden on the objectors to show that the self-dealing would cause serious  
14 harm.<sup>4</sup> Contrast *Butler, supra*, 114 B.R. at 699 (holding that it is the Trustee's burden to show "cause"  
15 why the best interests of the estate are better served by hiring the Trustee's own firm "as opposed to  
16 representation by an *independent* law firm" and noting that "Safeguards against excess fee billing are  
17 built into the bankruptcy code. Those safeguards are irrelevant in this instance, however, because the  
18 objective is to avoid the potential conflict problem, not to remedy the problem once it is encountered.").

19           Finally, the Bankruptcy Court's sole factual "findings" are so terse as to be useless. The  
20 Bankruptcy Court found that "Alston & Bird is qualified"; Transcript, 21:7; but that was never in  
21 dispute. The only arguably significant finding was "It's certainly clear from the record that this is an  
22 extraordinary case that does require maybe special handling"; Transcript, 21:7-9. The Bankruptcy Court

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23           <sup>3</sup> Transcript of Hearing, 20:18 – 21:4, attached as Exhibit A to the Trustee's Opposition Brief.

24           <sup>4</sup> "I'm not swayed that we should do anything other in this instance [than allow the trustee "the privilege of  
25 selecting his own counsel"].... and everyone is looking at fees very closely..." Transcript of Hearing, 21:3-12.

1 did not elaborate on what made this an “extraordinary case”; one can only surmise it was the  
 2 developments that lead to the appointment of the Trustee. (For the Court’s convenient review, the  
 3 Bankruptcy Court’s opinion in that regard is attached hereto.) There is no apparent connection between  
 4 the factors that rendered the case “extraordinary” and justified “special handling” by the Trustee and  
 5 whether the Trustee demonstrated “cause” sufficient to justify self-dealing in the selection of his law  
 6 firm.

7       The Bankruptcy Court failed to address the key legal issues or to articulate factual findings in a  
 8 manner that assists appellate review. The Bankruptcy Court made its decision based on the same  
 9 documents that are before this Court, and this Court is in as good a position as the Bankruptcy Court was  
 10 to evaluate them. In any event, the only relevant facts are undisputed:

- 11           ➤ This is a large bankruptcy case, in which the Trustee’s counsel will earn very  
 12 substantial fees, rendering applicable the policy against permitting trustees to retain their own  
 13 firm as counsel; see, Section IV, supra.
- 14           ➤ *None* of the factors that decisional law has accepted as constituting “cause” for a  
 15 trustee to employ his own firm as counsel are applicable here.<sup>5</sup>

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18           <sup>5</sup> The factors are identified as follows:

- 19           1. Where the estate’s assets consist principally of causes of action and legal counsel  
 20 would have to look to recovery for payment of fees;
- 21           2. Where there is relatively little legal work to perform and thus it does not merit the  
 22 effort and expense of hiring an outside law firm;
- 23           3. Where a substantial legal action must be taken immediately, and the trustee cannot  
 24 wait for completion of the appointment process for outside counsel;
- 25           4. Where the trustee can demonstrate that such appointment will result in a substantial  
 26 reduction of costs to the estate.

26           Derr & Layden, *Appointing the Trustee’s Own Law Firm – Conflict and Cases*, 13 Oct AM. BANKR. INST. J. 26  
 27 (1994); Butler, *supra*, 114 B.R. at 699, n. 1; Showcase, *supra*, 166 B.R. at 207; Phelan & Penn, *Bankruptcy  
 Ethics, An Oxymoron*, 5 AM. BANKR. INST. L. REV. 1, 40-41 (Spring 1997); Kelbon, Herman & Bell, *Conflicts,  
 the Appointment of “Professionals,” and Fiduciary Duties of Major Parties in Chapter 11*, 8 BANKR. DEV. J. 349,  
 398-400 (1991).

## VII. CONCLUSION

As reflected in the attached Decision of the Bankruptcy Court, this bankruptcy case has been grievously afflicted by the ethical lapses of the estate's fiduciaries and their counsel. Of all cases, this one cries out for a prohibition on self-dealing by the Trustee and an insistence that his "conduct of bankruptcy proceedings not only should be right but must seem right." To do that, the Trustee must be required to retain independent counsel.

Respectfully submitted,

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By: /s/ Michael St. James.

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